

EDD Strategic Risk Register 2013/14

Objectives		Risks								
Objective Title	Risk No.	Risk Title	Inherent Impact	Inherent Likelihood	Inherent Risk	Causes	Effect	Current Controls	Perceived Control Effectiveness	Residual Risk
Coordination and rendering an effective, efficient, strategic support and administrative service to the Minister, Deputy Minister, Director-General, the EDD and its agencies	1	Inadequate office space	4.44	4.72	20.99	Space constraints within DTI Campus	1) Non compliance with occupational health and safety requirements 2) noncompliance with HR practices 3) Information and Physical Security 4) Low Staff morale	None Identified	N\A	20.99
	2	Inadequate EDD visibility and communication	3.72	3.83	14.27	1) Inadequate communication on programme implementation 2) Weak internal mandating systems. 3) Lack of proactive communication	1. Reputation Risk	1) Supervision and Management systems	2 - Weak (80%)	11.42
	3	Lack of well established EDD ICT systems with appropriate IT governance framework that support and enable the business, delivers value and improves performance.	4.06	4.11	16.67	1) Lack of IT Governance Framework 2) Inadequate of IT policies and procedures 3) Fragmented control of ICT Systems 4) Lack of EDD master information systems plan	1) IT not aligned to EDD's business needs. 2) Inefficient service delivery by programs 3) Data management risk	MoU between DIT and EDD on corporate services	2 - Weak (80%)	13.34
	4	Fraud and Corruption	3.84	2.47	9.50	1) Inadequate Financial Management 2) Inadequate Supply Chain Management practices	1) Irregular expenditure 2) Financial misappropriation 3. Qualified Audit Report	Fraud risk assessment and fraud risk management strategy. Fraud awareness workshops	3 - Satisfactory (64%)	6.08
	5	Inadequate management of information security	3.84	3.84	14.76	1) Inadequate vetting of employees 2) Lack of document management system 3) Inadequate classification of information	Reputation risk	None identified	N\A	14.76
	6	Inadequate management of transfer of funds to non-government institutions	3.74	2.58	9.64	Inadequate Project identification, funding, monitoring, due diligence and management criteria	1) Financial loss 2) Qualified Audit Report	1) Criteria and guidelines 2) Management systems need to be strengthened	3 - Satisfactory (64%)	6.17
	7	Inadequate management, supervision controls and oversight.	4.00	3.55	14.20	1) Inadequate governance structures 2) non appointment of permanent senior management staff 3) Inadequate management of vacancies 4) Inflexible public service systems to attract and retaining high skilled professionals	1) Compromised quality of work 2) Lengthy Turnaround times 3) Inability to attract and retaining high skilled professionals 4) Lack cohesion internally	1) Work Plan Agreement 2) Performance Reviews	2 - Weak (80%)	11.36
Economic Policy Development - Strengthen the economic development policy capacity of government; review, develop and propose the alignment of economic policies; and develop policies aimed at broadening participation in the economy and creating decent work opportunities.	8	Inadequate Monitoring of the impact of economic policy on socio-economic transformation.	3.86	3.48	13.41	1) Inadequate management of priorities	1) Inability to measure the impact of the policy documents timesly leading to policy not being implemented 2) Lack of strategic impact and focus.	Quarterly M&E reports, clusters and portfolio/select committees	3 - Satisfactory (64%)	8.58
	9	Inadequate Monitoring of the impact of economic policy on socio-economic transformation.	4.23	3.80	16.07	1) No assigned responsibility for programme impact evaluation 2) No defined impact indicators	1) Lack of understanding of economic developments 2) Inability to monitor the impact of the department	Quarterly M&E reports, clusters and portfolio/select committees	None Identified	16.07
	10	Lack of state capacity to implement desired economic policy interventions.	4.24	3.81	16.15	1) Lack of alignment between National, Provincial and local economic plans 2) Lack of capacity to implement economic development programmes.	Ineffective interventions and execution of economic plans (sustaining, improve and create)	National Planning Frameworks, SEIAS, LEDs, PGDS, The New growth Path, IDPs,	3 - Satisfactory (64%)	10.34
Promote economic planning and coordination through developing economic planning proposals; provide oversight and policy coordination of identified development finance institutions and economic regulatory bodies; and contribute to the development of the green economy.	11	1) Inadequate integration and coordination of responsibilities for spatial economic planning. 2) Insufficient of planning expertise.	3.75	3.75	14.06	1) Lack of clarity to implement on EDD. 2) Lack of clarity on implementing instruments for EDD	1) Fragmentation across all spheres of government and less/uneven economic development.	1) National Spatial (SPAT) Development Plan adopted by Cabinet. 2) MinMec (Technical)	3 - Satisfactory (64%)	9.00